

DoD Manufacturing Readiness Levels (MRLs)									
Acq Phase		Pre MSA		MSA - MS A →		TD		EMD MS C ←	
Thread	Sub-Thread	MRL 1	MRL 2	MRL 3	MRL 4	MRL 5	MRL 6	MRL 7	MRL 8
Technology Transition to Production	Industrial Base	Should be assessed at TRL 1.	Should be assessed at TRL 2.	Should be assessed at TRL 3.	Should be assessed at TRL 4.	Should be assessed at TRL 5.	Should be assessed at TRL 6.	Should be assessed at TRL 7.	Should be assessed at TRL 8.
Manufacturing Technology Development	New manufacturing concepts and potential solutions identified through experiments / models.	Potential sources identified for key technology needs. (Understand state of the art).	Industrial Base assessed to identify potential manufacturing sources.	Industrial Base assessed to identify potential manufacturing sources.	Industrial Capability Assessment (ICA) for MS B has been completed. Industrial capability is in place to support MS C. In place to support MS D. Plans to minimize sole foreign sources complete. Need for sole foreign sources justified. Potential alternative sources identified.	Industrial Capability Assessment (ICA) for MS C has been completed. Industrial capability is assessed/monitored. Developing in place alternate sources as necessary.	Industrial capability is in place to support LRP. Sources are available, multi-sourcing where cost-effective or necessary to mitigate risk.	Industrial capability is in place to support LRP. Support start of F-RP.	Industrial capability supports F-RP. Industrial capability upgrades, surge and other potential manufacturing requirements.
Productivity Program	New manufacturing concepts and potential solutions identified through experiments / models.	Mfg science & advanced mfg technology requirements identified.	Required manufacturing technology development efforts initiated.	Manufacturing technology development solutions demonstrated in a production relevant environment.	Manufacturing technology efforts continuing. Required manufacturing technology development solutions demonstrated on a pilot line.	Manufacturing technology efforts continuing. Required manufacturing technology development solutions validated on a pilot line.	Manufacturing technology efforts continuing. Required manufacturing technology development solutions demonstrated in a production representative environment.	Manufacturing technology efforts continuing. Manufacturing technology process improvement efforts initiated for F-RP.	Manufacturing technology efforts continuing. Manufacturing continuous process improvements ongoing.
Design Maturity	Manufacturing processes evaluated to manufacturability using experimental results.	Productivity & Manufacturing assessments of key technologies and components identified. Systems Engineering Plan (SEP) (performance vs. producibility) completed. Results used to shape System Development Strategy and plans for SDD or technology insertion programs phase.	Productivity & Manufacturing assessment of design concepts completed. Results guide selection of design concepts and key components/technologies for Technology Development Strategy. Required Test Evaluation Strategy (TES) includes Design for Test during production.	Productivity & Manufacturing assessments of key technologies and components identified. Systems Engineering Plan (SEP) (performance vs. producibility) completed. Results used to shape System Development Strategy and plans for SDD or technology insertion programs phase.	Prior productivity improvements implemented on system. Known productivity issues have been resolved and pose no significant risk for LRP.	On-going productivity improvements analyzed for effectiveness. Productivity improvements discovered in LRP have been mitigated and pose no significant risk for F-RP.	On-going productivity improvements analyzed for effectiveness. Productivity improvements discovered in LRP have been mitigated and pose no significant risk for F-RP.	On-going productivity improvements analyzed for effectiveness. Productivity improvements discovered in LRP have been mitigated and pose no significant risk for F-RP.	On-going productivity improvements analyzed for effectiveness. Productivity improvements discovered in LRP have been mitigated and pose no significant risk for F-RP.
Design	Manufacturing opportunities identified.	Applications defined. Broad performance goals identified that may drive manufacturing options.	Initial Systems Engineering Plan and Test and Evaluation Strategy established based on experiments. Product lifecycle and technical requirements evaluated.	Identification of enabling critical technologies and components is complete and includes the product lifecycle. Evaluation of design Key Characteristics (KC) initiated.	Top level performance requirements defined. Trade-offs in design options assessed based on experiments. Product lifecycle and technical requirements evaluated.	Detailed design of product features are well enough defined to support detailed system design. All product data essential for manufacturing of component has been tested and validated.	Detailed design of product features and interfaces is complete. All product data essential for system design has been tested and validated.	Detailed design of product features and interfaces is complete. All product data essential for system design has been tested and validated.	Product design features are stable and LRP produced items are proven in product testing limited to those required for continuous improvement or in reaction to obsolescence. All KCs are controlled in production. KCs are controlled to 3-sigma or other appropriate quality levels.

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Thread	Sub-Thread	MRL 1	MRL 2	MRL 3	MRL 4	MSA - MRL A	MRL 4	MRL 5	MSB
Cost & Funding	Production Cost Knowledge (Cost modeling)	Cost model approach defined.	Technology cost models developed for new process steps and materials based on experiments.	Detailed process chart cost models driven by key characteristics and process variables. Manufacturing material and specialized req. cost drivers identified.	Cost model inputs include design map cost model for major material components. Includes material specifications, tolerances, integrated master schedule, labor, equipment, tooling (STE), setup, yield/cap/rework, work In Progress (WIP), and capability/capacity constraints. Component simulations drive cost models.	Cost models updated with detailed designs and features, collected quality data, plant layouts and designs, and obsolescence solutions.	MRL 6	MRL 7	END MS B
	Cost Analysis	Any manufacturing cost implications identified.	Cost elements identified.	Sensitivity analysis conducted to define cost drivers and production specialization req. (i.e. lab to pilot to factory).	Material manufacturing, and risk analysis conducted to identify cost drivers for design concepts. Productivity cost risks assessed.	Current state analysis of cost of design choices, make/buy, capacity, process capability, sources, quality key characteristics, yield/rate, and variability.	Cost analysis of mfg future states, design trades, supply chain/yield/rate/SD/Technology insertion plans. Allocate cost targets. Cost reduction and avoidance contract incentives identified.	Cost rolled up to system level and tracked against targets. Detailed trade studies and engineering changes requests supported by cost estimates. Cost reduction efforts underway and incentives in place.	FRP cost goals met and learning curve validated.
Manufacturing Investment Budget	Potential investments identified.	Program/ projects have budget estimates for reaching MRL 4 through experiment.	Program/ projects have budget estimates for reaching MRL 3 through experiment.	Manufacturing technology initiatives identified to reduce costs. Program has budget estimate for reaching MRL 5. All Risk Mitigation Plans required to raise deficient elements to MRL 4 are fully funded.	Program has budget estimate for reaching MRL 6 by Critical Design Estimate includes capital investment for production representative equipment. All Risk Mitigation Plans required to raise deficient elements to MRL 5 are fully funded.	Program has budget estimate for reaching MRL 7 by Critical Design Review (CDR). All Risk Mitigation Plans required to raise deficient elements to MRL 6 are fully funded.	Program has budget estimate for reaching MRL 8 by CDR. All Risk Mitigation Plans required to raise deficient sub systems to MRL 7 are fully funded.	Program has budget estimate for reaching MRL 9 by the FRP decision point. Estimate includes investment for Full Rate Risk Mitigation Plans required to raise deficient sub systems to MRL 8 are fully funded.	Program has budget estimate for reaching MRL 10.
	Maturity	Material properties identified for exploration.	Material properties and characteristics predicted.	Material properties validated and assessed for basic manufacturability using experiments.	Survey completed to determine if materials have been used in a manufacturing environment. Preliminary plans in place to address productivity risks of new material.	Materials have been manufactured or produced in a prototype environment. Maturity efforts in place to address new material production risks for technology demonstration.	Materials matured sufficient for technology demonstration articles. Preliminary material specifications in place.	Materials matured sufficient for System Demonstration and Development (SDD) production as adequate to support LRIP. Material specification stable.	Material is proven and controlled to specification in LRIP.
Availability	Supply Chain Management	Material availability assessed	Material scale-up issues identified.	Lead times have been identified for all materials. All exotic, difficult to obtain, process, or hazardous materials identified.	Availability issues addressed to meet technology demonstration needs. Significant material risks identified for all materials. Planning has begun to address scale-up issues.	Availability issues addressed to meet technology demonstration needs. Significant material risks identified for all materials. Planning has begun to address scale-up issues.	Long lead procurement initiated for LRIP. Availability issues pose no significant risk for LRIP.	Long lead procurement initiated for Full Rate Production (FRP) to support LRIP. Availability issues pose no significant risk for FRP.	Material is proven and controlled to specification in FRP.
	Special Handling	(i.e. shelf life, security, hazardous materials, storage environment, etc.)	Initial evaluation of potential regulatory requirements and special handling concerns.	Initial assessment of potential supply chain capability.	Supply chain sources identified. Sole single/brown source vendors have been identified and planning has begun to minimize risks.	Effective supply chain management processes in place (e.g., teaming agreements, etc.) leading to an SDD contract award.	Supply chain stable and adequate to support LRIP. Completed assessment of supply chain second tier.	Supply chain stable and adequate to support FRP. Long term agreements in place where practical.	Supply chain proven and supporting FRP requirements.
Materials (Raw Materials, Components, Sub-assemblies and Sub-systems)	Initial evaluation of potential regulatory requirements and special handling concerns.	Special Handling procedures applied in the lab. Special handling concerns assessed. Material Safety Data Sheets (MSDS) prepared.	Initial evaluation of potential regulatory requirements and special handling concerns.	Special handling procedures applied. Special handling requirements identified. Material Safety Data Sheets (MSDS) reviewed and updated.	Special handling procedures applied. Special handling procedures demonstrated on SDD or technology insertion programs production. Special handling issues pose no significant risk for LRIP.	Special handling procedures applied. Special handling procedures demonstrated on SDD or technology insertion programs production. Special handling issues pose no significant risk for LRIP.	Special handling procedures effectively implemented in FRP.	Special handling procedures applied. Special handling procedures demonstrated on SDD or technology insertion programs production. Special handling issues pose no significant risk for FRP.	Special handling procedures applied. Special handling procedures demonstrated on SDD or technology insertion programs production. Special handling issues pose no significant risk for FRP.

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Manufacturing Process Maturity	Modeling & Simulation (Product & Process)	Initial models developed, if applicable.	Identification of proposed manufacturing concepts or producibility needs based on high-level process flow chart models.	Production modeling & simulation approaches for process or product are identified.	Initial simulation models developed and validated at the component level and validated.	Initial simulation models developed and validated at the technology sub-system or system level.	Simulation models used to determine system constraints and opportunities.	Simulation models verified by SDD article build. Results used to improve process and determine that LRIP requirements can be met.	Simulation model verified by LRIP/Simulation model verified by FRP build. Production simulation models used as tool to assist in management FRP.		
	Identification of material and/or process approaches.	Document high level manufacturing processes. Critical manufacturing processes identified through experimentation.	Complete a survey to determine the current state of critical processes.	Maturity has been assessed on similar processes in production. Process capability requirements have been identified.	Manufacturing processes demonstrated in production environment.	Manufacturing processes demonstrated in a production representative environment.	Manufacturing processes verified for RIR on a pilot line. Process capability data being collected or estimated.	Manufacturing processes are established and controlled in production to 3-sigma or other appropriate quality level.	Manufacturing processes & procedures are established and controlled in production to 6-sigma or other appropriate quality level.	Manufacturing processes & procedures are established and controlled in production to 3-sigma or other appropriate quality level.	Manufacturing processes & procedures are established and controlled in production to 6-sigma or other appropriate quality level.
Process Yields and Rates				Target yield and rates established for production. Yield and rate issues identified. Improvement plans developed/initiated.	Yield and rates evaluated in production environment. Improvement plans on-going and updated.	Yield and rates estimated in production representative environment.	Yield and rates required to begin LRIP Verified using SDD articles	Yield and rate targets achieved.	Yield and rate targets achieved.	Yield and rate targets achieved.	Yield and rate targets achieved.
	Initial estimates of yields and rates based on experiments or state of the art.			Initial estimates of yields and rates based on experiments or state of the art.							
Quality Management Including Supplier Quality				Quality strategy refined as part of the Technology Development Strategy.	Initial Quality Plan and Quality System Engineering Plan and Key Characteristics are identified during technology demonstrations.	Initial Quality Plan and Quality System are in place. Quality risks and metrics have been identified.	Quality targets established on pilot line.	Quality targets demonstrated on pilot line.	Quality targets verified on production line. Continuous quality improvement begins.	Quality targets verified on production line. Continuous quality improvement begins.	Quality targets verified on production line. Continuous quality improvement begins.
	Skills Management			New manufacturing skills identified.	Mfg skill sets identified to overcome production barriers identified.	Mfg workforce skills available for production in a relevant production environment. Training resources identified for production workforce.	Mfg workforce resource requirements identified for pilot line. Training resources identified for special skills deficiencies and LEAN 6-sigma training.	Mfg workforce resource requirements identified for pilot line. Training resources identified for special skills deficiencies and LEAN 6-sigma training.	Mfg personnel requirements met. FRP personnel requirements identified.	Mfg personnel requirements met. FRP personnel requirements identified.	Mfg personnel requirements met. FRP personnel requirements identified.
Facilities	Mfg Personnel			Specialized facility requirements/needs identified.	IB capabilities and gaps to support SDD and LRIP identified. Plan in place to fill gaps.	Mfg facility and facility development plans adequate to support SDD or technology insertion programs.	Mfg facilities exist and are demonstrated to begin LRIP. Ability of mfg workforce to produce repeatable products and measure workforce quality.	Mfg facilities exist and are demonstrated to begin LRIP. Ability of mfg workforce to produce repeatable products and measure workforce quality.	Mfg facilities exist and are demonstrated to begin LRIP. Capacity plans adequate to support transition to FRP.	Mfg facilities exist and are demonstrated to begin LRIP. Capacity plans adequate to support transition to FRP.	Mfg facilities exist and are demonstrated to begin LRIP. Capacity plans adequate to support transition to FRP.
	Mfg Planning & Scheduling			General Industrial Base (IB) capability identified for key technologies.	Mfg strategy developed and integrated with acq strategy. Prototype schedule risk mitigation efforts incorporated into Technology Development Strategy (TDS).	Initial mfg approach developed. Prototype schedule risk mitigation efforts initiated.	Mfg plan completed. Mfg risks integrated into Risk Mitigation Plan.	Mfg plan completed. All key risks mitigated.	Mfg plan updated and validated. Mfg plan have been validated and mitigated using LRIP articles.	Mfg plan updated and validated. Mfg plan have been validated and mitigated using LRIP articles.	Mfg plan updated and validated. Mfg plan have been validated and mitigated using LRIP articles.
Mfg Management	Materials Planning			Parts list in development with associated lead time calculations.	Parts list maturing and make/buy evaluations ongoing. Lead times, quality, cost and other risks identified.	Analyses for make/buy decisions made (make/buy), material risk identified and plans made to mitigate. Bill Of Materials (BOM) initiated.	Make/buy decisions & BOM complete to support LRIP. Material planning systems in place for pilot line build.	Make/buy decisions & BOM complete to support LRIP. Material planning systems in place for pilot line build.	Make/buy decisions & BOM complete to support LRIP. Material planning systems in place for pilot line build.	Make/buy decisions & BOM complete to support LRIP. Material planning systems in place for pilot line build.	Program is in FRP with only process improvements/obsolescence mitigation or BOM changes allowed. Material planning systems validated on FRP build.
	Tooling / Special Test and Inspection Equipment (STE/SIE)			Tooling / Special Test Equipment	Tooling / Special Test Equipment (STE) / Special inspection equipment (SIE) requirements are considered.	Prototype tooling concepts & demonstrate supporting rationale and schedule.	Production tooling and STE/SIE design and development efforts initiated.	All tooling, test and inspection equipment proven on pilot line. Multiple tooling reqts identified for FRP.	All tooling, test and inspection equipment proven on pilot line. Multiple tooling reqts identified for FRP.	All tooling, test and inspection equipment proven on pilot line. Multiple tooling reqts identified for FRP.	All tooling, test and inspection equipment proven on pilot line. Multiple tooling reqts identified for FRP.